**MONDAY, JANUARY 20**

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
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<tbody>
<tr>
<td>1:00 – 6:00 PM</td>
<td>Registration&lt;br&gt;&lt;i&gt;Location: Bonnet Creek Ballroom West Foyer, Lobby Level&lt;/i&gt;</td>
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<tr>
<td>1:00 – 6:00 PM</td>
<td>PowerZone&lt;br&gt;&lt;i&gt;Location: Bonnet Creek Ballroom Center Foyer, Lobby Level&lt;/i&gt;</td>
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<tr>
<td>1:30 – 4:30 PM</td>
<td>2020 NMHC Women’s Event&lt;br&gt;&lt;i&gt;Location: Waldorf Grand Ballroom, Lobby Level&lt;br&gt;Open to all women registered for the NMHC Apartment Strategies Outlook Conference or Annual Meeting&lt;/i&gt;</td>
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</tbody>
</table>

**Opening Remarks**

**Roundtable on Trending Industry Issues**

**Moderator:**<br><i>Laurie Baker</i>, Executive Vice President of Operations, Camden Property Trust

**Bringing Diversity to Corporate Boards and Positioning Yourself for Board Experience**

**Moderator:**<br><i>Lynn Calkins</i>, Partner, Holland & Knight LLP

**Panelists:**<br><i>Mary Ann King</i>, Co-Chairman, Moran & Company; <i>Stephanie Tomasso</i>, Managing Director, Russell Reynolds Associates

**Conversation with Abby Wambach and Jill Ellis**

**Moderators:**<br><i>Sue Ansel</i>, President and CEO, Gables Residential; <i>Julie Smith</i>, Chief Administrative Officer, The Bozzuto Group

**Speakers:**<br><i>Abby Wambach</i>, Soccer Legend & Best-Selling Author; <i>Jill Ellis</i>, All Time Winningest Coach in U.S. Soccer History, Former Head Coach, U.S. Women’s National Soccer Team

**Networking Reception**

<table>
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<tr>
<th>Time</th>
<th>Event</th>
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<tbody>
<tr>
<td>4:30 – 6:00 PM</td>
<td>Apartment Strategies Outlook Conference Opening Reception&lt;br&gt;&lt;i&gt;(Separate registration required)&lt;br&gt;Location: Bonnet Creek Ballroom Center Foyer, Lobby Level&lt;/i&gt;</td>
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**TUESDAY, JANUARY 21**

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<thead>
<tr>
<th>Time</th>
<th>Event</th>
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<tbody>
<tr>
<td>6:30 AM – 7:00 PM</td>
<td>Registration&lt;br&gt;&lt;i&gt;Location: Bonnet Creek Ballroom West Foyer, Lobby Level&lt;/i&gt;</td>
</tr>
</tbody>
</table>
6:30 AM – 7:00 PM  PowerZone  
    Location: Bonnet Creek Ballroom Center Foyer, Lobby Level

7:00 AM – 3:00 PM  2020 NMHC Apartment Strategies Outlook Conference  
     (Separate registration required)

7:00 – 8:00 AM  Apartment Strategies Outlook Conference Breakfast Social  
     Location: Bonnet Creek Ballroom 12, Lobby Level

8:00 AM – 3:00 PM  Apartment Strategies Outlook Conference General Session  
     Location: Floridian Ballroom, Lobby Level

8:00 AM – 5:00 PM  “Networking on the Lawn”  
     Location: Waldorf Grand Ballroom, Lobby Level (Chair’s Circle tables); Signature Island Tent, Ground Level (Friends of the Council tables); Bonnet Creek Ballroom North Foyer, Lobby Level (Unreserved tables)

12:00 – 1:15 PM  Diversity & Inclusion Committee Meeting  
     (All NMHC members welcome)  
     Location: Bonnet Creek Ballroom 3, Lobby Level

3:00 – 4:00 PM  NMHC Research Committee Meeting  
     (Committee members and Invited Guests only)  
     Location: Jackson, Ground Level

3:00 – 4:00 PM  Finance Committee Meeting  
     Location: Bonnet Creek Ballroom 6, Lobby Level

4:00 – 5:00 PM  Executive Committee Meeting  
     (By Invitation Only, Executive Committee Member Companies)  
     Location: Bonnet Creek Ballroom 12, Lobby Level

SPEAKER:  
    Bill Bayless, Chief Executive Officer, American Campus Communities

5:00 – 6:00 PM  Emerging Leaders Meet and Greet  
     (Open to all attendees under 40, whether registered for the Annual Meeting as a regular attendee or an Emerging Leader attendee.)  
     Location: Orange, Ground Level

5:00 – 6:00 PM  NMHC PAC Appreciation Reception  
     (Open to 2019 & 2020 NMHC PAC Donors)  
     Location: Zeta, Hilton Orlando Bonnet Creek

6:00 – 7:15 PM  Opening Reception  
     Location: Hilton Pool, Lobby Level
WEDNESDAY, JANUARY 22

7:45 AM – 7:30 PM  Registration  
Location: Bonnet Creek Ballroom West Foyer, Lobby Level

7:45 AM – 7:30 PM  PowerZone  
Location: Bonnet Creek Ballroom Center Foyer, Lobby Level

8:00 AM – 5:00 PM  “Networking on the Lawn”  
Location: Waldorf Grand Ballroom, Lobby Level (Chair’s Circle tables); Signature Island Tent, Ground Level (Friends of the Council tables); Bonnet Creek Ballroom North Foyer, Lobby Level (Unreserved tables)

8:00 – 8:45 AM  NMHC Board of Directors Meeting with Breakfast  
Location: Bonnet Creek Ballroom 12, Lobby Level

8:00 – 8:45 AM  Breakfast Social  
Location: Bonnet Creek Ballroom 9, Lobby Level

8:45 AM – 12:00 PM  General Session  
Location: Floridian Ballroom, Lobby Level

Business Meeting

Building Resilience – Opportunities and Challenges for Real Estate  
MODERATOR:  
Laura Craft, Senior Vice President, Global Strategy and Investment ESG, Heitman

SPEAKERS:  
Dr. Janice Barnes, Managing Partner, Climate Adaptation Partners; James F. Murley, Chief Resilience Officer, Miami-Dade County, FL

From Smart to Finish: Three Tech Trends Revolutionizing Our Industry  
MODERATORS:  
Karen Hollinger, Senior Vice President, Corporate Initiatives, AvalonBay Communities, Shawn Mahoney, Chief Information Officer and Senior Vice President, GID, Scott Wesson, Chief Information Officer, UDR, Inc.

SPEAKERS:  
Lucas Haldeman, Chief Executive Officer, SmartRent; John Helm, Founding Partner & Managing Director, Real Estate Technology Ventures (RETV); Stacy Holden, Industry Principal & Senior Director, AppFolio; Todd Katler, Chief Executive Officer, Anyone Home; Andre Jordan Sanchez, VP of Operations, Rently; Kyle LeFevbre, Director, Business
Development, Vivint; **Caren Maio**, Chief Executive Officer, Funnel; **Sean Miller**, President, PointCentral; **Mike Mueller**, Chief Executive Officer, LeaseHawk; **Georgianna Oliver**, Founder, Tour 24; **Sce Pike**, Chief Executive Officer, IOTAS; **Minna Song**, Chief Executive Officer, MeetElise

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**Conversation with Indra Nooyi**

**MODERATOR:**

**David Schwartz**, CEO, Chairman, Waterton

**SPEAKER:**

**Indra Nooyi**, Former Chairman and CEO of PepsiCo

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**12:00 – 1:15 PM**  |  **Lunch on Own**

**12:00 – 1:15 PM**  |  **VIP Lunch and Photo Opportunity with Indra Nooyi**

*(By Invitation Only)*

*Location: Bonnet Creek Ballroom 12, Lobby Level*

**12:00 – 1:15 PM**  |  **Emerging Leaders Lunch**

*(Open to all attendees under 40, whether registered for the Annual Meeting as a regular attendee or Emerging Leader attendee.)*

*Location: Bonnet Creek Ballroom 9, Lobby Level*

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**1:15 – 1:30 PM**  |  **Break**

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**1:30 – 2:45 PM**  |  **The 2020 Investment Outlook: Young Guns Pitch to Senior Leaders**

*Location: Bonnet Creek Ballroom 6, Lobby Level*

**MODERATOR:**

**Field Stern**, VP, Acquisitions, Redwood Capital Group, LLC

**PRESENTERS:**

**Justin Maturo**, Director of Acquisitions, Magnolia Capital;

**Christina Lyndon Winstead**, Director, Angelo, Gordon & Co.;

**Eytan Peer**, Associate, Oak Residential Partners, LLC

**JUDGES:**

**Allison Bradshaw**, Managing Director, LEM Capital, L.P.;

**John Gray**, President, LMC Investments; **Chris Leggee**, Senior Vice President, Capital Markets, Griffis Residential, LLC

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**The Cost of Risk: A Challenging Landscape for Multifamily**

*Location: Bonnet Creek Ballroom 3, Lobby Level*

**MODERATOR:**

**Char Sparrow**, SVP of Legal and Risk Management, AMLI

**SPEAKERS:**

2:45 – 3:00 PM  Break

3:00 – 4:00 PM  Design and Construction Peer Group Meeting  
*Location: Orange, Ground Level*

3:00 – 4:00 PM  Emerging Leaders Committee Meeting  
*Location: Jackson, Ground Level*

3:00 – 4:00 PM  Membership Engagement Committee Meeting  
(By Invitation Only)  
*Location: Hamilton, Ground Level*

3:00 – 4:00 PM  Workforce Housing Committee Meeting  
*Location: Bonnet Creek Ballroom 9, Lobby Level*

3:00 – 4:00 PM  Data Privacy Laws and the Reality for Multifamily  
*Location: Bonnet Creek Ballroom 3, Lobby Level*

MODERATOR: Kaylee Cox Bankston, Counsel, Privacy and Data Security, Manatt, Phelps & Phillips, LLP
SPEAKERS:  
Jay Kenney, CIO, Lincoln Property Company; Scott Lashway, Partner, Manatt, Phelps & Phillips, LLP; Rob Traycoff, Vice President, Associate General Counsel, RealPage, Inc.

4:15 – 5:15 PM  Student Housing Committee Meeting  
*Location: Bonnet Creek Ballroom 9, Lobby Level*

4:15 – 5:15 PM  Supplier Partner Alliance Meeting  
*Location: Bonnet Creek Ballroom 1, Lobby Level*

4:15 – 5:30 PM  NMHC PAC Committee Meeting  
*Location: Bonnet Creek Ballroom 12, Lobby Level*

5:30 – 6:30 PM  Chair’s Reception  
(By Invitation Only)  
*Location: Sir Harry’s, Waldorf Astoria*

6:30 – 7:30 PM  Annual Dinner Reception  
*Location: Bonnet Creek West Foyer, Lobby Level*

7:30 – 9:30 PM  Annual Dinner  
*Location: Floridian Ballroom, Lobby Level*
ENTERTAINMENT  
Dana Carvey, Actor & Emmy Award-Winning Comedian
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<tr>
<td>7:45 AM – 2:30 PM</td>
<td>Registration</td>
<td>Bonnet Creek Ballroom West Foyer, Lobby Level</td>
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<td>7:45 – 11:30 AM</td>
<td>PowerZone</td>
<td>Bonnet Creek Ballroom Center Foyer, Lobby Level</td>
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<tr>
<td>7:30 AM – 3:30 PM</td>
<td>Complimentary Luggage Storage</td>
<td>Bonnet Creek Center Foyer, Lobby Level</td>
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<tr>
<td>8:00 – 9:15 AM</td>
<td>NMHC PAC Recognition Breakfast</td>
<td>Bonnet Creek Ballroom 12, Lobby Level</td>
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<td></td>
<td>SPEAKER: A.B. Stoddard, Associate Editor and Columnist, RealClearPolitics</td>
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<tr>
<td>8:15 – 9:15 AM</td>
<td>Breakfast Social</td>
<td>Bonnet Creek Ballroom 9, Lobby Level</td>
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<tr>
<td>9:20 – 11:45 AM</td>
<td>General Session</td>
<td>Floridian Ballroom, Lobby Level</td>
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<td>Apartment Filtering Research</td>
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<td>SPEAKER: Dowell Myers, Professor of Policy, Planning and Demography, University of Southern California</td>
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<td></td>
<td>What Developers Need to Know About What to Build Tomorrow</td>
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<td>MODERATOR: Alicia Scott, Senior Vice President of Design, LMC</td>
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<td>SPEAKERS: Kim Bucklew, Managing Director, Alliance Residential Company; Andy Cretal, Senior Vice President, ZOM Living; Charles Elliott, President, Toll Brothers Apartment Living</td>
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<tr>
<td>Noon – 3:00 PM</td>
<td>Open Forum on Housing Affordability</td>
<td>Waldorf Grand Ballroom, Lobby Level</td>
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<td>(Open to owners, managers &amp; developers registered for the 2020 NMHC Annual Meeting)</td>
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<tr>
<td>3:00 PM</td>
<td>Meeting Adjourns</td>
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**Note:** Agenda as of January 9, 2020; subject to change.

Please be aware that photos may be taken at the conference and posted online. No cameras or cell phone cameras, taping, electronic recording or filming of presenters permitted other than by the authorized conference photographer.
NEW CONFERENCE APP

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Join the conversation on Twitter #NMHCannual

Wi-Fi service is available in the meeting rooms

NETWORK: Hilton_Meeting PASSWORD: suntrust2020

*Sponsors as of December 13, 2019